

## **ACTION PLAN**

**Developing an Action Plan** - Develop a plan of action that balances community desires with available capacities and resources to actuate that future vision.

The tables below represent a continuation of the Aurora 2017 Vision Report and underlying Vision Themes and Guiding Principles which were adopted by the Aurora Planning Commission and the Aurora City Council in June 2007.

The Aurora Planning Commission, working with the 2017 Vision Report, has developed the attached Action Plan in an attempt to more clearly outline processes to assist in achieving the five Vision Themes.

In some cases, the Action Items and Tasks are unassigned and need an interested person(s) to come forward and work toward accomplishing the Vision Theme and/or Guiding Principle. In other cases, Responsible Parties have already come forward to complete Action Items and Tasks and have shown significant progress. The Planning Commission hopes the tables below will function as a evolving document that:

- \*Recognizes the importance of continuing the community engagement process to complete the Action Plan.

- \*Includes recommendations for implementing the Aurora 2017 Vision.

- \*Identifies partners for implementation, including responsible parties and a timeline and process for Implementation.

- \*Informs the future development and implementation of the City's Comprehensive Plan and other long range plans of the City.

The Planning Commission intends to revisit the Action Plan in the early part of every year in order to update accomplishments and assign new priorities for the year.

**VISION THEME 1. MAINTAIN SENSE OF PLACE.**

Aurora will work to maintain its small town, village atmosphere, defined by its identity as a village in a rural setting, and to protect and enhance its rich heritage and historic district.

*Guiding Principle 1.1: Protect and enhance Aurora’s rich heritage and historic district, being mindful of what we have inherited.*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
1.1A - Maintain and restore the look of existing buildings to retain the historic character.		Business and Homeowners, CC, HRB, PC	
1.1B - Plan and design buildings and infrastructure in such a way to increase social interaction among community members.  <input type="checkbox"/> Update policies to promote development that increases social interaction among community members.  <input checked="" type="checkbox"/> Apply for TGM Code Assistance Grant.  <input checked="" type="checkbox"/> Complete Development Code assessment and update to address development design standards.	Ongoing	Parks Committee, City Planner, PC, CC	
	Nov. 2011 – Dec. 2011	City Planner	Code Update funded with Rural Investment Fund (RIF) grant
	Jan. 2009 – June 2011	PC, CC, City Planner, HRB	Code Update funded with Rural Investment Fund (RIF) grant
1.1C - Encourage awareness of heritage and educate people on history of Aurora.  <input checked="" type="checkbox"/> Copy of the Aurora zone map, with Historic District Boundary, to be placed on city’s website	Ongoing	COC, Aurora Colony Visitors Assoc., HRB, PC, Museum	
	April 2011	City staff	
1.1D - Improve design standards for signs.  <input type="checkbox"/> Update and enforce sign code.			
	2011	City Planner, PC, CC, HRB	DLCD Model Sign Code, city funding
1.1E - Use exterior architecture and public art, such as sculptures and murals, as a way to visually identify with Aurora's history.  <input type="checkbox"/> Establish an Aurora Arts Assoc. as a non-profit to receive			
		Local artists, HRB, CC	Oregon Cultural Trust

grants.			
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*Guiding Principle 1.2 Use clear and objective standards to encourage appropriate new development.*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
1.2A - Improve design standards to ensure that new construction is compatible with the historic character in the historic district and gateway areas.  <input type="checkbox"/> <input checked="" type="checkbox"/> Update and enforce Historic District guidelines  <input checked="" type="checkbox"/> Update and enforce gateway standards.			
	2011	Business, land and business owners	
	2010	CC, PC	
1.2B/5.5A - Review guidelines for appropriate landscaping and its maintenance.  <input type="checkbox"/> Update and enforce Aurora Municipal Code.			
	Ongoing	CC, HRB, PC	
1.2C - Review design guidelines/standards for development outside the historic district to encourage consistent look and neighborliness (i.e., front porches).  <input checked="" type="checkbox"/> Update current design standards for properties outside Historic District and Gateway.			
	2009-2010	Developers, PC, CC	

*Guiding Principle 1.3: Create strong visual gateways into and through Aurora and its historic district that reflect arrival to the village.*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
1.3A/3.5A - Improve gateway standards to be more business friendly; create entry and transition areas to retain identity, preserve historic architectural styles on new buildings.  <input type="checkbox"/> Review and update Downtown Master Plan Report (2000) <input type="checkbox"/> Apply for grants for transition signage in gateway area and	2009-2019		
	2011-2012	PC, HRB, CC, Visitors Association	Oregon Arts Commission, Oregon

historic district			Cultural Trust, or Small Community Incentive Fund (Oregon Housing and Community Services)
1.3B - Provide lights for homes in Historic District during Christmas (such as what was done in Albany).			
<input type="checkbox"/> Provide lights and appropriate décor for homes and businesses in downtown and historic district during holiday season.		CC, HRB, Visitors Association	funding

*Guiding Principle 1.4: Encourage maintenance and upkeep of buildings and landscaping throughout the town.*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
1.4.A - Hold community improvement days to maintain public areas.	Ongoing	Community volunteers, Homeowners, PC, Parks Committee, CC, Public Works	
1.4B - Create volunteer program to offer assistance in property maintenance for residential property owners in need.			
<input checked="" type="checkbox"/> Raise awareness of Housing Rehab program. Include program brochure with utility mailings.	Ongoing	MWVCOG, City Staff	MWVCOG
1.4C - Encourage youth involvement for community service to help with improvements.		Local high school students, Residents	
1.4D - Provide examples in community newsletter or other local publications (e.g. with water bill) of what is historically appropriate for landscaping, fencing, etc.	2009-2010	HRB, City staff, Community, Museum	volunteer

VISION THEME 2 **COMMUNITY ENGAGEMENT.**

The Aurora community will build upon its history of working together to control its future in the face of internal growth and external development pressures through increased volunteerism, community events and activism. City leaders will continue to actively engage the community and develop partnerships with civic and professional organizations. Volunteers will help to inform the community of events and issues by reaching out to their neighbors.

*Guiding Principle 2.1: Encourage the development of more gathering places (both public and private).*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
2.1A - Develop and maintain a community wish list for new public and private owned gathering places; inventory and evaluate locations. Possibilities include Saturday Market, City Hall, restaurants and cafes.	2005-2017	Parks Committee, CC	
2.1B - Enhance existing public places to encourage more community interaction. Possibilities include park tents, benches, landscape improvements, and a kiosk.		CC, Business, Parks Committee, Community org.	

*Guiding Principle 2.2: Promote additional social activities for the community.*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
2.2A - Organize community events, such as Aurora Colony Days. Possibilities include block parties, holiday events, sausage or ice cream feeds, athletic events, art festivals, canoe rides, tree planting days, community competitions, and town hall meetings.		Community org., Business	
2.2B - Publish a community newsletter to inform community members about local events and news, potential development of an internet based information distribution system (such as a list serve).	2011 and Ongoing	City staff, Community, Planning Commission	

*Guiding Principle 2.3: Actively welcome new residents and businesses.*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
2.3A - Establish a welcoming committee of community members to personally reach out to new residents and businesses.		Visitors Association, Historical Society, Community	
2.3B - Create a community guidebook describing the community, including a community calendar, Aurora businesses, consumer services and important contacts.		Aurora Colony Visitor's Assoc., Historical Society, Community	
2.3C – Publicize the museum’s self-guided walking tour (available for purchase). <input type="checkbox"/> Council to initiate contact with Historical Society Director for feedback/input on additional outreach efforts.	2011	Aurora Colony Visitor's Assoc., Historical Society	

*Guiding Principle 2.4: Develop partnerships with neighboring jurisdictions, such as schools, counties, neighboring cities and special districts, to collaborate on issues of common interest and concern.*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
2.4A - Encourage neighboring jurisdictions to participate in Aurora community events. <input checked="" type="checkbox"/> Update Intergovernmental Agreement (IGA) between County, ODA and City <input checked="" type="checkbox"/> Attend French Prairie and Positive Aurora Airport Management (PAAM) meetings.			
	Feb. 2008	CC, PC	
	Feb. 2008 (ongoing)	PC	
2.4B - Establish a forum with other neighboring jurisdictions to periodically address regional issues. Attend French Prairie and Positive Aurora Airport Management (PAAM) meetings	Ongoing	CC, PC	

*Guiding Principle 2.5: Encourage and support increased volunteerism and individual contribution.*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
2.5A – Create an inventory of community resources, including skills and knowledge held by community members. Distribute the inventory to promote resource sharing and draw upon the inventory for community event support. <input type="checkbox"/> Council to appoint a community resources/community volunteer liaison.		CC, Community	
2.5B - Provide rewards or prizes at community events to encourage turnout such as at Aurora Colony Days.		Business, Community, CC	

*Guiding Principle 2.6: Encourage community involvement in the process of shaping Aurora’s future.*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
2.6A - Sponsor community events to foster greater government involvement by community members. Possibilities include an annual Visioning Day and periodic town hall meetings. <input type="checkbox"/> Council to appoint a community events liaison.		CC, PC	
2.6B - Promote easier ways for community members to get involved in government activities. Possibilities include shorter Committee terms, alternative meeting times or locations, provision of childcare, and larger meeting spaces to accommodate expanded attendance. <input type="checkbox"/> Update Goal 1 (Citizen Involvement) Plan <input checked="" type="checkbox"/> Conduct public open house, a yearly community recognition event, and/or surveys in conjunction with planning activities and code updates. <input checked="" type="checkbox"/> Include planning project information in community newsletter <input type="checkbox"/> <input checked="" type="checkbox"/> Update City of Aurora website with planning information,			
	TBD	City Planner, PC	TBD
	Ongoing	CC, PC, City Staff	TGM grant, DLCDC TA grant
	Ongoing	City Staff	City
	Ongoing	City Staff	City

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
e.g. draft plans, calendar of events.			
2.6C - Create additional methods of communication between the City of Aurora government and community members. Possibilities include a new or expanded website, kiosk, and audio recordings of government meetings.			
<input type="checkbox"/> Update Goal 1 (Citizen Involvement) Plan	TBD	City Planner, PC	TBD
<input checked="" type="checkbox"/> Conduct public open house, a yearly community recognition event, and/or surveys in conjunction with planning activities	Ongoing	CC, PC, City Staff	TGM grant, DLCD TA grant
<input checked="" type="checkbox"/> Include planning project information in community newsletter	Ongoing	City Staff, PC	City
<input checked="" type="checkbox"/> Update City of Aurora website with planning information, e.g. draft plans, calendar of events.	Ongoing	City Staff, PC	City
<input checked="" type="checkbox"/> Picnic in the park as part of Aurora Colony Days.	annually	City Staff	Contributions

*Guiding Principle 2.7: Promote involvement and investment in Aurora youth.*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
2.7A -Encourage contributions to youth groups and sponsorship of youth focused events and infrastructure. Possibilities include a skate park, athletic events, add a soccer field, public art projects and historic activities.		CC, Parks Committee, Historical Society, Community	
2.7B - Institute a public safety week to increase awareness about drug and alcohol use, public health and other public safety topics. Invite local police and fire officials and other community members to address Aurora youth. <input type="checkbox"/> Council to initiate contact with Fire Dept to organize	Annually	CC, Aurora Police Dept., Aurora Fire District, Community	
2.7 C- <input checked="" type="checkbox"/> Little Miss Pioneer	Annually	Volunteers	Donations

VISION THEME 3 **MANAGED GROWTH.**

Aurora experienced fast residential growth following the completion of the sewer system in 2001. In the next ten years, Aurora will work to establish clear standards and targets for balanced residential, commercial and industrial development to provide an expanded revenue base, allowing for the provision of public infrastructure and city service, while maintaining livability. Balanced development will help to ensure that infrastructure and city services keep pace with growth.

*Guiding Principle 3.1: Retain and encourage small businesses and restaurants in commercial area that can serve both residents and tourists.*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
3.1A/3.5B - Improve quality of streetscape. Provide sidewalks, street trees, pedestrian scale lighting and safe, accessible street crossings.  <input checked="" type="checkbox"/> Review and update street cross sections as part of the TSP update.			
	Mar. 2008 – June 2009	Consultant, City Planner, PC, CC, HRB	TGM Grant 07-09
3.1B - Establish business incubator programs. This will help existing and new businesses to succeed in Aurora.		Business, Aurora Colony Visitors Assoc.	
3.1C - Promote commercial areas through a City newspaper and Aurora visitors brochure. The newspaper could be used to communicate sales or activities to community members.		Business, community	
3.1D/3.5E - Develop parking mgmt program for commercial area. This will study current parking utilization, potential commercial growth and parking demand, appropriate placement of parking and opportunities for more efficient joint-use of parking facilities.  <input checked="" type="checkbox"/> Apply for TGM Code Assistance Grant.  <input type="checkbox"/> Incorporate Development Code assessment and update to address parking design standards.			
	Nov. 2008 – Dec. 2008	City Planner	TGM Program
	2012	Consultant, PC, CC, City Planner, Traffic Safety Committee (TSC)	TGM Program

*Guiding Principle 3.2: Encourage a balance of residential, commercial and light industrial growth in appropriate areas.*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
3.2A/3.6A - Develop an Economic Opportunities Analysis (EOA). This document should identify issues of importance to the City of Aurora and include goals and a strategic plan to help the City Council and Planning Commission achieve economic goals.  <input checked="" type="checkbox"/> Apply for DLCDC TA Grant  <input checked="" type="checkbox"/> Hold public hearings and adopt EOA into the Comprehensive Plan and UGB findings.			
	Nov. 2007 – Feb. 2008	City Planner	DLCDC TA Grant
	June 2009 – Aug. 2009	City Planner, PC, CC	City
3.2B - Consider economic needs of Aurora community through appropriate UGB expansion and zoning of new lands within the UGB and considering all zoning to include residential, commercial and industrial.	Ongoing	PC, CC	
3.2C - Develop and Economic Opportunities Analysis. This document should identify issues of importance to the City of Aurora and include goals and a strategic plan to help the City Council and Planning Commission achieve economic goals.  <input checked="" type="checkbox"/> Apply for EOA study funding			
	Awarded	PC, CC	TA Grant

*Guiding Principle 3.3: Promote economic development through commercial and industrial growth that is needed to provide an expanded revenue base.*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
<p>3.3A/3.3C/3.7A/3.8B - Create an Economic Development Plan for the City of Aurora. This department would be responsible for initiating and encouraging activities to promote economic growth while engaging Aurora residents to maintain livability and small town atmosphere.</p> <p><input checked="" type="checkbox"/> Complete EOA and adopt updated economic development goals and policies to encourage light commercial/industrial development.</p> <p><input type="checkbox"/> Consider UGB expansion to meet city's commercial/ industrial land needs.</p> <p><input type="checkbox"/> <input checked="" type="checkbox"/> Coordinate airport planning efforts with ODA, Marion, Clackamas Counties and agricultural interested parties.</p> <p><input type="checkbox"/> Create an Economic Development Plan.</p>			
	June 2008 – Aug. 2009	City Planner, PC, CC	DLCD TA Grant
	Ongoing	City Planner, PC, CC	DLCD TA Grant
	Ongoing	City Planner, PC, CC	
	TBD	PC	TBD
3.3B - Establish business incubator programs. This will help existing and new businesses to succeed in Aurora.		Business, CC, Aurora Colony Visitors Assoc.	
3.3C/3.7A/3.8B - Promote appropriate light commercial/industrial development close to Aurora Airport, without negatively impacting surrounding agricultural area.		PAAM, CC, PC, Marion County	
3.3D - Recruit economic development experts to explore expanding tax base. Until an Economic Needs Analysis can be completed, a team of economic development experts from the community could be established to start detailing out strategies for expanding the tax base in the City of Aurora.		Economic Development experts, PC, CC	

*Guiding Principle 3.4: Create appropriate transitions between industrial, commercial and residential uses in newly developing areas, and between 99E and residential development.*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
<p>3.4A - Develop and apply site design guidelines for new development that provide appropriate transitions between different land uses through landscaping, setbacks, and site planning to provide a more seamless urban fabric.</p> <p>3.4B/3.5E - Revisit zoning code to ensure that exclusive residential development within the UGB does not abut 99E and that commercial properties have adequate depth for viable development opportunities and appropriate transition to residential development.</p>			
<input checked="" type="checkbox"/> Update Comprehensive Plan policies to emphasize the need for appropriate land use transitions.	Nov. 2008 – Aug. 2009	City Planner, PC, CC	DLCD TA grant
<input checked="" type="checkbox"/> Review city zoning map and Development Code to determine what uses are currently permitted on properties located adjacent to 99E.	2011-2012	City Planner, PC	TGM outreach workshop funded in 2011
<input type="checkbox"/> Amend zoning map and Development Code as needed to ensure exclusive residential development does not abut 99E.	2011-2012	City Planner, PC, CC	TGM outreach workshop funded in 2011
<input checked="" type="checkbox"/> Apply for TGM Code Assistance grant.	Nov. 2008 – Dec. 2008	City Planner	Code Update funded with Rural Investment Fund (RIF) grant
<input checked="" type="checkbox"/> Complete Development Code assessment to determine current site design requirements and deficiencies.	Jan. 2009 – Dec. 2009	Consultant, City Planner, PC, CC	TGM program
<input checked="" type="checkbox"/> Amend Development Code as needed to provide appropriate transitions between different land uses.	Jan. 2009 – June 2011	Consultant, City Planner, PC, CC	Code Update funded with Rural Investment Fund (RIF) grant

*Guiding Principle 3.5: Create a “main street” feel along 99E through appropriate commercial and mixed uses and appropriate gateway standards.*

Action Item □ Task	Time Frame	Responsible Parties	Funding Resources
3.5A - Improve gateway standards to be more business friendly; create entry and transition areas to retain identity, yet avoid replicating historic architectural styles on new buildings.	2010	PC, HRB, Aurora Colony Visitors Assoc.	
3.5B - Improve quality of streetscape along 99E. Provide sidewalks, street trees, pedestrian-scale lighting, and safe, legible street crossings utilizing pedestrian refuges and center medians where appropriate.	2009-2012	ODOT, PC, HRB, Aurora Colony Visitors Assoc., TSC	
3.5C - Work with ODOT planners and engineers to develop a tree planting program along 99E within City limits.	2009	ODOT, PC, CC	TSP
3.5D - Revisit zoning code to <del>prohibit-ensure new</del> exclusively residential development within the UGB does not abut 99E. <del>Ensure and that</del> commercial properties have adequate depth for viable development opportunities and appropriate transition to residential development.		PC, CC, ODOT	
3.5E - Develop parking management program for commercial area. This will study current parking utilization, potential commercial growth and parking demand, appropriate placement of parking and opportunities for more efficient joint-use of parking facilities.		PC, CC, TSC	

*Guiding Principle 3.6: Work to control growth inside the Urban Growth Boundary (UGB) and influence forces outside the UGB to ensure viable balanced economic growth.*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
3.6A - Develop an Economic Needs Analysis/Assessment for the Aurora Airport. This document should identify issues of importance to the City of Aurora and include goals and a strategic plan to help the City Council and Planning Commission achieve economic goals.	2010-2012	PC, CC, Planning Consultant	TGM, Economic Development Administration, USDA Rural Development
3.3A/3.6B - Create an Economic Development Plan for the City of Aurora. This Department would be responsible for initiating and encouraging activities to promote economic growth while engaging Aurora residents to maintain livability and small town atmosphere.		CC, PC, Economic Development experts, HRB	

*Guiding Principle 3.7: Work to ensure that the expansion of services and industry at and around the airport protect the livability of Aurora.*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
3.3A/3.7A - Promote appropriate light commercial/industrial development close to Aurora Airport, without negatively impacting surrounding agricultural area.		PAAM, CC, PC, Marion County	
3.3A/3.7B - Create a Committee to research the desirability and feasibility of UGB expansion and Aurora Airport annexation. <input type="checkbox"/> Form a Citizen Action Committee (CAC) <input type="checkbox"/> Identify funding sources to complete above tasks. <input type="checkbox"/> Identify legal requirements needed to annex airport.  <input checked="" type="checkbox"/> <b>(Needs to be reviewed)</b> Review public facility master plans to determine whether or not adequate public facilities exist to serve the airport area.			
		PC, CC	
		CAC, City Planner	
		CAC, City Attorney, City Planner	
		CAC, City Engineer, City Planner	

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
<input type="checkbox"/> Identify amendments needed to public facility plans that would be required to serve airport area. <input type="checkbox"/> Estimate infrastructure improvement costs needed to serve airport area. <input type="checkbox"/> Coordinate with Marion County, Clackamas County and ODA. <input type="checkbox"/> Conduct public involvement to receive community feedback.		CAC, City Engineer, City Planner	
		CAC, City Engineer	
	Ongoing	CAC, City Planner	
		CAC, City Planner	

*Guiding Principle 3.8: Work to limit impacts on surrounding agricultural uses, recognizing the importance of this industry to Aurora and the region.*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
3.3C/3.8A - Consider agricultural community needs when expanding UGB. <input type="checkbox"/> Consider impacts to agricultural lands when considering how and where to expand the UGB. <input type="checkbox"/> Develop list of interested parties concerned with agricultural issues. <input type="checkbox"/> Notify agricultural community regarding any UGB expansion plans. <input checked="" type="checkbox"/> Continued coordination with PAAM and Friends of French Prairie.			
	March 2008 – March 2009	City Planner, PC, CC, Marion County	DLCD TA grant
	Jan. 2009 – Feb. 2009	City staff, PC	
	March 2009 – Aug. 2009	City Planner, City Recorder, Marion County	
	Ongoing	PC, City Planner	
3.3A/3.3C/3.8B - Promote appropriate light commercial/industrial development close to Aurora Airport, without negatively impacting surrounding agricultural area.		PAAM, CC, PC, landowners	
3.3A/3.3C/3.8C - Involve adjacent agricultural property owners early on in city initiated plan updates.		PC, City Planner	

VISION THEME 4. **TRANSPORTATION.**

Aurora will work to create safe and efficient modes of travel for automobiles, pedestrians and cyclists. Aurora will increase connections between neighborhoods. The Aurora community will work collaboratively with the County and State agencies to integrate major thoroughfares into the community.

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
4A - Explore feasibility of urban renewal funding for curbs, sidewalks, and underground utilities throughout the City.			
<input checked="" type="checkbox"/> Identify areas where curbs, sidewalks and underground utilities are deficient.	March 2008 – May 2008	City Planner, TSP Advisory Committees	USDA- Rural Development grant
<input checked="" type="checkbox"/> Identify funding sources in TSP update future funding analysis.	May 2008 – July 2008	Consultant, TSP Advisory Committee	USDA- Rural Development grant

*Guiding Principle 4.1: Utilize traffic calming techniques on 99E and other streets to promote safety.*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
4.1A - Create safe pedestrian access across 99E.			
<input checked="" type="checkbox"/> Identify unsafe pedestrian areas along 99E.	March 2008 – May 2008	City Planner, TSP Advisory Committee	TGM Grant 07-09
<input checked="" type="checkbox"/> Identify pedestrian safety improvement needs.	March 2008 – May 2008	City Planner, TSP Advisory Committee	TGM Grant 07-09
<input checked="" type="checkbox"/> Identify funding sources in TSP update funding analysis.	May 2008 – July 2008	Consultant, TSP Advisory Committee	TGM Grant 07-09
4.1B - Partner with ODOT to seek assistance with planning, design and funding. The purpose of this partnership is to create safe pedestrian crossing of major streets such as 99E.			
<input checked="" type="checkbox"/> Prioritize pedestrian safety projects.	Ongoing	TSP Advisory Committee, PC, CC	TGM grant 07-09 and 2011 TGM Outreach Workshop

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
<input type="checkbox"/> Secure funding for high priority projects.  <input type="checkbox"/> Complete planning and design for priority projects subject to available funding.	June 2009 (ongoing)	City staff, TSC	ODOT TEM
	TBD	City staff, ODOT, Consultant services, TSC	ODOT Bike/Ped, TGM grant 09-11

*Guiding Principle 4.2: Improve local streets through innovative means.*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
4.2A - Enhance residential neighborhoods. This includes enhancing streets with sidewalks and planting strips, and ensuring streets are maintained in good working order.  <input checked="" type="checkbox"/> Update local street cross-section in TSP.  <input checked="" type="checkbox"/> <input type="checkbox"/> Revise PWDS and Development Code to be consistent with TSP.			
	Finish June, 2009	TSP Advisory Committee, Consultant, PC, CC	TGM grant 07-09
	June 2009 – Aug. 2009	City Planner, PC, CC	

*Guiding Principle 4.3: Create safe, convenient and attractive bicycle and pedestrian routes providing for connections throughout the community.*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
4.3A - Enhance residential neighborhoods to provide adequate routes for bicyclists and pedestrians.  <input checked="" type="checkbox"/> Identify bicycle/pedestrian needs.  <input checked="" type="checkbox"/> Update bicycle/pedestrian plan in TSP.			
	March 2008 – May 2008	City Planner, TSP Advisory Committee	TGM grant 07-09
	May 2008 – June 2009	Consultant, TSP Advisory Committee	TGM grant 07-09
4.3B/5.3B - Utilize existing public right of ways to construct paths for multi-use bike and pedestrian paths for recreation and connectivity.  <input checked="" type="checkbox"/> Inventory existing bicycle and pedestrian paths.  <input checked="" type="checkbox"/> Update bicycle/pedestrian plan in TSP  <input checked="" type="checkbox"/> Prioritize bicycle and pedestrian paths.  <input type="checkbox"/> Secure funding for high priority projects. Complete yearly reviews of Capital Improvement Plan (CIP) and TSP to identify annual project goals.  <input type="checkbox"/> Complete planning and design for priority projects subject to available funding.			
	March 2008 – May 2008	City Planner, TSP Advisory Committee	TGM grant 07-09
	May 2008 – June 2009	Consultant, TSP Advisory Committee	TGM grant 07-09
	Nov. 2008 – June 2009	TSP Advisory Committee, PC, CC	TGM grant 07-09
	Ongoing	City staff, TSC	ODOT Bike/Ped grant; State Parks Grants; Land and Water Conservation grants
	TBD	City staff, ODOT, Consultant services	
4.3C - Partner with ODOT to seek assistance with planning, design, and funding. The purpose of this partnership is to create safe pedestrian crossing of major streets such as 99E.	Ongoing	ODOT, PC, TSC	

VISION THEME 5 **GREENSPACE AND RECREATION.**

Aurora will retain and enhance existing parks and green space and work to create additional parks, recreational opportunities, and interaction with natural areas. These amenities will not only increase livability for residents, but also help make Aurora a destination for outdoor enthusiasts.

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
5A - Conduct a land inventory in and around Aurora. The inventory should consist of ownership and current land use, with a special focus on gathering information on land currently owned by the City of Aurora.			
<input checked="" type="checkbox"/> Identify publicly owned lands as part of the buildable lands inventory and share with Parks Committee.	March 2008 – May 2008	City Planner, PC, CC	DLCD TA grant

*Guiding Principle 5.1: Develop additional parks.*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
5.1A - Enhance existing parks. 5.1B - Create a park on the North end of town. 5.1E - Work with developers to designate land for new parks and recreational areas.			
<input type="checkbox"/> Update Parks Master Plan to identify new park and recreation land needs for future development.	2014	City staff, Parks Commission, CC	Park SDCs
<input type="checkbox"/> Update Parks Master Plan to identify areas needed for new parks and recreational areas.	2014	City staff, Parks Commission, CC	Park SDCs
<input checked="" type="checkbox"/> Refine the specific location of new parks and recreational areas through the development process.	Ongoing	City Planner, PC, HRB	Application fees
<input checked="" type="checkbox"/> Update CIP to include design for Aurora City Park and north end Park.	2014	City staff, Parks Commission, CC, HRB	
5.1C – Maintain a community wish list for new parks and recreational areas; evaluate potential locations.	Ongoing	Parks Committee, PC, Community, HRB	

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
5.1D - Explore options for access to the Pudding River and Mill Creek; evaluate potential sites.  <input type="checkbox"/> Encourage new development to incorporate access to Pudding River/Mill Creek in plans.	Feb. 2008 (ongoing)	City Planner, PC, HRB	Application fees
5.1F - Promote and distribute information (maps, brochures) about parks and recreation areas in Aurora to residents and broader Aurora area.	2014	Parks Committee, Community, Aurora Colony Visitors Assoc., HRB	

*Guiding Principle 5.2: Maintain green buffer around Aurora by supporting local agricultural industry and maintenance of open space.*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
5.2A - Create a green buffer plan with the community, property owners, and other stakeholders on how to maintain, acquire and protect land around Aurora.  <input type="checkbox"/> Update Comprehensive Plan to define a green buffer around Aurora.		City Planner, PC, CC	DLCD TA grant 07-09
5.2B - Explore funding mechanisms to support land owners in maintaining green buffer, or to assist Aurora in purchasing available open space.		CC, PC	
5.2C - Collaborate with Marion County to develop a greenway trail along Mill Creek	2014	Marion County, Parks Committee, CC, PC	

*Guiding Principle 5.3: Develop multi-use trails for pedestrians and cyclists for both transportation and recreation.*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
5.3A - Identify sidewalk and bicycle path gaps and evaluate possibilities to connect them.  <input checked="" type="checkbox"/> Identify sidewalk and bicycle path gaps and ways to connect them as part of the TSP update.			
	March 2008 – May 2008	City Planner, Consultant, TSP Advisory Committee	TGM grant 07-09
5.3B - Utilize existing public ROW to construct multi-use and pedestrian paths in and between neighborhoods.		PC, CC	
5.3C - Develop partnerships or incentives with landowners to utilize their land for paths.		PC, CC	
5.3D - Revise development codes to encourage bicycle, pedestrian, and multi-use paths in new development. Ideas include designating land for paths in new developments and requiring bicycle amenities.  <input checked="" type="checkbox"/> Update Comprehensive Plan policies to emphasize the need to encourage bike/pedestrian paths in new development.  <input checked="" type="checkbox"/> Apply for TGM Code Assistance grant.  <input checked="" type="checkbox"/> Complete Development Code assessment and update to include requirements for bike/pedestrian paths and amenities in new development.			
	Nov. 2008 – Aug. 2009	City Planner, PC, CC	DLCD TA grant
	Nov. 2008 – Dec. 2008	City Planner	TGM Program
	Jan. 2009 – June 2011	Consultant, PC, CC, City Planner	TGM Program
5.3E - Promote and distribute information (maps, brochures) about trails and paths in Aurora area.		Parks Committee, Community, Aurora Colony Visitors Assoc., HRB	
5.3F - Work with ODOT to enhance and expand pedestrian and bicycle paths along 99E.  <input checked="" type="checkbox"/> Identify bike/pedestrian needs along 99E as part of TSP update.			
	March 2008 – May 2008	City Planner, TSP Advisory Committee	TGM Grant 07-09

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
<input checked="" type="checkbox"/> Work with ODOT to require bike/ped paths for new development.	Ongoing	City staff, PC, ODOT	Application fees
<input type="checkbox"/> Apply for grant funding for priority projects.	Ongoing	City Staff	ODOT TEM, ODOT Bike/Ped Grant

*Guiding Principle 5.4: Be mindful of our impact on the environment in the decision making process.*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
5.4A - Encourage, educate and promote environmentally friendly ideas and solutions in future planning of Aurora.			
<input type="checkbox"/> Consider adopting green street standards within new public works design standards.	May 2008 – June 2009	Consultant, PC, CC, TSC	TGM grant 07-09

*Guiding Principle 5.5: Retain and encourage appropriate landscaping throughout the city for its importance to the livability of Aurora.*

Action Item <input type="checkbox"/> Task	Time Frame	Responsible Parties	Funding Resources
5.5A - Define, update and maintain guidelines for minimum landscaping throughout city.		PC, HRB	

## COMPLETED TASK LIST

<p>2009</p>	<p>4.1A Explore feasibility of urban renewal funding for curbs, sidewalks, and underground utilities throughout the City.          4.1B Partner with ODOT to seek assistance with planning, design and funding-Transportation System Plan Update.          4.2A/4.3A/4.3B/5.3B Updated cross sections with TSP Update and updated Development Code.          5.1E Master Plan for existing park and north end park completed and CIP updated.          5.3A/5.3B Identify sidewalk and bicycle path gaps and evaluate possibilities to connect them.          5.3D Update Comprehensive Plan policies to emphasize the need to encourage bike/pedestrian paths in new development.          5.3F Identify bike/pedestrian needs along 99E as part of TSP update and work with ODOT to require bike/pedestrian paths for new development.</p>
<p>2010</p>	<p>1.1B Apply for TGM grant and complete Development Code assessment and update to address development design standards.          1.2A Update and enforce gateway standards.          1.2C Update current design standards for properties outside Historic District and Gateway.          1.4A Community Improvement days held in April and August 2010.          1.4B Raise awareness of Housing Rehab program. Include program brochure with utility mailings.          2.1A/B Construction of pavilion and stage in city park and new public benches along portions of Hwy 99E. Park improvements included a new path, public benches, sprinkler system, and landscape improvements to city park. The city also entered into a new contract for maintenance of the park.          2.4A Update IGA between County, ODA and City.          2.4A Attend French Prairie and Positive Aurora Airport <i>Management (PAAM) meetings</i>.          2.6B Planning initiated monthly review of information to submit to community newsletter          3.1A Review and update street cross sections as part of the TSP update.          3.1B Establish business incubator programs. (NK?)          3.1D/3.5E Apply for TGM Code Assistance Grant.          3.2A/3.6A Apply for DLCD TA Grant for Economic Opportunities Analysis.          3.2B Consider economic needs of Aurora community through appropriate UGB expansion and zoning of new lands within the UGB and considering all zoning to include residential, commercial and industrial          3.2C/3.6A Apply for EOA study funding.          3.3A/3.3C/3.6A/3.7A/3.8B Complete EOA and adopt updated economic development goals and policies to encourage light commercial/industrial development. 3.4B/3.5E Update Comprehensive Plan policies to emphasize the need for appropriate land use transitions.          3.4B/3.5E Complete Development Code assessment to determine current site design requirements and deficiencies.          3.4B/3.5E Amend Development Code as needed to provide appropriate transitions between different land uses.          3.5A Improve gateway standards to be more business friendly; create entry and transition areas to retain identity, yet avoid replicating historic architectural styles on new buildings.          3.5B Improve quality of streetscape along 99E (portion between 2<sup>nd</sup> Street and Bob's Avenue completed). City was also successful in getting approval for a new 99E crosswalk at Ottaway Road.</p>

	<p>3.5C Work with ODOT planners and engineers to develop a tree planting program along 99E within City limits (city to adopt their own tree ordinance in the future).</p> <p>4.1B Prioritize pedestrian safety projects and secure funding for high priority projects- working with ODOT, the city secured financing for sidewalk and parking improvements to 99E from 2<sup>nd</sup> Street to Bob's Avenue.</p> <p>5.3D Complete Development Code assessment and update to include requirements for bike/pedestrian paths and amenities in new development.</p>
2011*	<p>3.3A City sending representatives to Aurora Airport Master Plan meetings and providing feedback.3.4B/3.5E Review city zoning map and Development Code to determine what uses are currently permitted on properties located adjacent to 99E.4.1B/4.3C Partner with ODOT to seek assistance with planning, design and funding-TGM Outreach Workshop</p>
2012**	<p><i><u>4.1/4.3 Transportation Growth Management Workshop grant received for report on 99E and Ottaway Rd safety corridor improvements and recommendations; Initiated review of Title 17-Historic District Guidelines with Historic Review Board; 3/5; Adoption of Street Tree Ordinance #468; Updates of city website initiated and ongoing; Water billings color-coded to bring attention to Historic District properties as a form of outreach and assistance to property owners within the Historic District;</u></i></p>
2013	
2014	

\*Acknowledged by the Aurora City Council on April 12, 2011.

\*\*Acknowledge by the Aurora City Council on (date), 2012.